

# Sunway Construction Group (SCGB MK) ESG 2.0: On the right track

# L30 2.0. On the right track

# At above-average in our ESG score

We extend our review of SCGB's ESG matters; our first review (page 3) was in Jun 2021. As per our latest ESG assessment (page 4), SCGB has an established frame-work, internal policies and tangible mid/long-term targets. SCGB's overall ESG score - under our proprietary ESG scoring methodology - is 66 (out of 100), which makes its ESG rating above-average, in our view.

# Comparing with Sustainalytics' ESG risk score

Our qualitative assessment considers achievements by SCGB on selected parameters relating to the three pillars of Environmental, Social and Governance, while our quantitative assessment considers the internal set-up within SCGB in fulfilling its ESG/sustainability targets/aspirations. We also assess SCGB's sustainability targets. Our above-average score of 66 is in-line with Sustainalytics' score of SCGB's ESG risk at 24.2 (latest review in Apr 2023) which put SCGB on the 'Medium' risk rating category.

#### On track in its Future Value Goals 2030

SCGB is on track to meet its sustainability-based *Future Value Goals 2030* (Fig 1); its aspiration is in-line with that of the Sunway Group - to achieve Net Zero Carbon Emissions by 2050. SCGB established its *Future Value Goals 2030* in 2020 to measure its ESG performance on a yearly basis. Areas where more work are needed are: 1) inclusion of ESG criteria in major suppliers' selection process, 2) lower Scope 1 & 2 emissions by 40% by 2030 from 2020's levels, 3) lower lost time injury rate and higher learning & development hours per employees.

### Maintain HOLD with a MYR1.73 TP

Our unchanged TP is based on 16.5x FY23E PER (c.-0.5SD of LT mean). We continue to like SCGB for its strong execution capability. The stock is however fairly valued at 16.4x FY23E PER.

FYE Dec (MYR m)	FY21A	FY22A	FY23E	FY24E	FY25E
Revenue	1,729	2,155	3,214	3,309	2,770
EBITDA	167	210	222	226	202
Core net profit	113	135	135	136	126
Core EPS (sen)	8.7	10.5	10.5	10.5	9.8
Core EPS growth (%)	54.7	20.1	0.2	0.2	(6.9)
Net DPS (sen)	5.3	5.5	5.5	5.5	5.5
Core P/E (x)	17.9	14.9	16.4	16.3	17.5
P/BV (x)	2.9	2.7	2.8	2.6	2.4
Net dividend yield (%)	3.4	3.5	3.2	3.2	3.2
ROAE (%)	16.9	18.8	17.6	16.3	14.1
ROAA (%)	6.0	6.6	4.8	3.8	3.7
EV/EBITDA (x)	13.0	9.9	12.4	12.8	12.3
Net gearing (%) (incl perps)	19.4	net cash	51.8	62.3	19.2
Consensus net profit	-	-	151	161	163
MIBG vs. Consensus (%)	-	-	(10.0)	(15.6)	(22.3)

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# **HOLD**

Share Price MYR 1.72
12m Price Target MYR 1.73 (+4%)
Previous Price Target MYR 1.73

#### **Company Description**

Sunway Construction Group offers integrated construction services and has precast concrete business in Singapore.

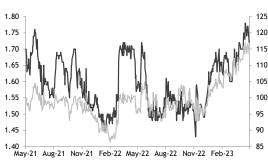
#### **Statistics**

52w high/low (MYR)	1.78/1.43
3m avg turnover (USDm)	0.1
Free float (%)	25.6
Issued shares (m)	1,293
Market capitalisation	MYR2.2B
	USD494M
Martana bana balahan	

#### Major shareholders:

major smaremetaers.	
Active Equity Sdn Bhd	64.6%
Employees Provident Fund	9.7%
Amanah Saham Bumiputera	6.0%

#### Price Performance



—— Sunway Const'n - (LHS, MYR)
—— Sunway Const'n / Kuala Lumpur Composite Index - (RHS, %)

	-1M	-3M	-12M
Absolute (%)	0	5	10
Relative to index (%)	1	10	19

Source: FactSet

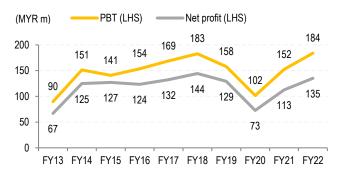


# Maybank Investment Bank

# **Value Proposition**

- Malaysia's largest pure play construction group with an established brandname having commenced operations in 1981 with a cumulative revenue of >MYR34b.
- Operates on a fully integrated business model with 6 core ops: (i) building construction; (ii) civil & infrastructure; (iii) foundation & geotechnics; (iv) mechanical, electrical & plumbing; (v) precast concrete products manufacturing (two plants in Johor, 3<sup>rd</sup> in SG [commissioned in Dec 2022] of total 200,000m3 in capacity supplying IBS components largely to SG); (vi) sustainable energy.
- Completed special purpose building projects include KL Convention Centre, Sunway Shopping Mall; completed civil projects include SILK, MEX, SKVE, BRT, KVMRT 1&2 and KVLRT.
- Experienced senior management team and support from the Sunway Group add onto its value proposition.

#### Profits (relisted on 28 Jul 2015)

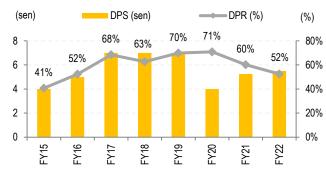


Source: Company

# **Financial Metrics**

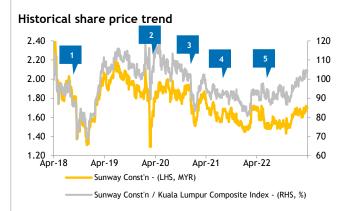
- Two main earning growth drivers are rising orderbook and higher margins which may come from value engineering.
- ROEs of >20% since its relisting in 2015 were above peers, but this suffered a set-back in FY20/FY21 due to the COVID-19 pandemic. ROE rebounded to 18.8% in FY22.
- DPR is a minimum 35% of PATMI; since its relisting (on 28 Jul 2015), SCGB had paid up to 71% (FY20).

#### **Dividends**



Source: Company

### **Price Drivers**



Source: Company, Maybank IBG Research

- 1. Post GE14 (9 May 2018) concerns, as the new Government sought to review the cost of major infra projects awarded during the previous Government.
- 2. Malaysia's COVID-induced Movement Control Order (MCO) from 18 Mar 2020 led to work disruption at all of SCGB's projects.
- 3. MCO 2.0 from 13 Jan 2021.
- 4. More economic activities re-opened in States under the National Recovery Plan Phase 1 (from 16 Aug 2021).
- 5. Secured MYR2.58b new orderbook in 2022 (2021: MYR1.47b).

# **Swing Factors**

# Upside

- Larger-than-expected orderbook replenishment could lift sentiment on the stock although the earnings impact will only be felt in full at least a year later.
- Significant margin expansion for its existing orderbook coming from value engineering breakthrough.
- Government's policy on high usage of IBS in construction to reduce over-reliance on foreign labour; this will be positive for SCGB's precast concrete products operation.

#### Downside

- Slower-than-expected work progress at existing projects will affect the timing of earnings recognition.
- The timing of mega infrastructure project roll-outs by the Government could affect orderbook replenishment.
- At the precast segment, significant increase in steel prices and stiffer competition could affect margins.

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Risk Rating & Score <sup>1</sup>	24.2 (Medium)		
Score Momentum <sup>2</sup>	-2.1		
Last Updated	13 Apr 2023		
Controversy Score <sup>3</sup> (Updated: 28 Dec 2022)	NA		

# **Business Model & Industry Issues**

- As an industry leader, SCGB has built a track record in GBI-certified buildings and it also offers sustainable energy services. SCGB targets
  to achieve Net Zero Carbon Emissions by 2050 and has established its Future Value Goals 2030 (in 2020) to measure its ESG performance
  on a yearly basis.
- On labour matters, SCGB complies with Act 446, which extends to CLQ/workers accommodation of its business partners. To mitigate bribery & corruption risks, its Anti-Bribery and Corruption Policy, and Anti-Money Laundering Policy were rolled out in 2020.
- In Nov 2020, SCGB ceased to be a FTSE4Good Bursa Malaysia (F4GBM) Index constituent after 5 consecutive years as it fell out of the overall FTSE Index series for not passing the liquidity screening.
- Overall, SCGB's ESG risks are manageable, in our view. As SCGB continues to build on these efforts, its value proposition and investment case should strengthen further.

# Material E issues

- SCGB is committed to decarbonisation and targets to achive Net Zero by 2050. Its Future Value Goals 2030 was established in 2021 to measure its ESG performance on a yearly basis.
- In 2022, SCGB's carbon emissions (Scope 1, 2 & 3) rose 17% YoY due to a return to full ops post pandemic. However, in terms of efficiency, it achieved: (i) 6% YoY lower Carbon Emission Intensity (CEI) to 84 tCO2e/MYRm revenue; (ii) 13% YoY lower Water Use Intensity (WUI) to 165m³/MYRm revenue. It also exceeded its target of 10% waste diversion from the landfills by 2030 it achieved 22.5% in 2022.
- SCGB has built a track record in designing Green Building Index (GBI)-certified buildings with 7 completed, 11 ongoing projects as at end-2022. It also offers sustainable (solar, biomass) energy services and has participated in the tender of LSS projects.
- In Jan 2021, SCGB signed up as an official supporter of the Task Force on Climate-Related Financial Disclosures (TCFD).
- SCGB achieved zero environmental compounds and fines in 2020, 2021 and 2022. All its project sites are certified with ISO 14001:2015 Environmental Management System since 2018, ensuring strict implementation and monitoring.

#### Material S issues

- Women made up just 16% of SCGB's workforce in 2022 (2021: 19%), a higher 28% at the management level, due to the nature of its operations. Pay equity was 0.92 (women): 1.00 (men).
- Employees' learning & development was an avg. 23.8 hours per employee in 2022 (2021: 17.5 hours). SCGB targets 40 hours by 2030 (under its Future Value Goals 2030).
- The workplaces of SCGB and the majority of its subsidiaries are ISO 45001/OHSAS 18001 Occupational Health and Safety Management System certified.
- SCGB complies with Act 446 Workers' Minimum Standards of Housing and Amenities (Amendment) Act 2019 - fully enforced in Sep 2020. This extends to centralised labour quarters (CLQ)/workers accommodation of its business partners.
- In 2022, SCGB contributed MYR2.09m to the community (1.1% of PBT) via the Jeffrey Cheah Foundation, SunCon Social Club.

# Key G metrics and issues

- SCGB's Board comprises 8 Directors of which 7 are Non-Executive (incl. Chairman). 5 (or 63%) are Independent; each has not served a cumulative term of >9 years. SCGB's Constitution provides for 1/3 of its Board to retire by rotation by each AGM but eligible for re-election.
- There are presently 2 women on SCGB's Board (25% representation), slightly short of the 30% requirement.
- SCGB provides detailed disclosure on renumeration of its directors but not top senior management. Remuneration to directors (including alternate director) was 3.4% of pretax profit In FY22. Disclosures on renumeration of its top 5 senior management are in bands of MYR50k, but not on named basis
- SCGB has been audited by BDO PLT since FY15, at least.
- An Anti-Bribery and Corruption Policy was rolled out in Jan 2020 to all staff and business associates. Also, SCGB had, in 2020, established an Anti-Money Laundering Policy, which is linked to its pre-existing Code of Conduct & Business Ethics, and Whistleblowing Policy & Procedures.
- Transactions with related parties within the Sunway Group have been on terms and conditions not materially different from those with unrelated parties, based on our screening of its FY15-FY22 annual reports. Construction contracts from the Sunway Group have been secured on arm-length basis.

1Risk Rating & Score - derived by Sustainalytics and assesses the company's exposure to unmanaged ESG risks. Scores range between 0 - 50 in order of increasing severity with low/high scores & ratings representing negligible/significant risk to the company's enterprise value, respectively, from ESG-driven financial impacts. 2Score Momentum - indicates changes to the company's score since the last update - a negative integer indicates a company's improving risk score; a positive integer indicates a deterioration. 3Controversy Score - reported periodically by Sustainalytics in the event of material ESG-related incident(s), with the impact severity scores of these events ranging from Category 0-5 (0 - no reports; 1 - negligible risks; ...; 5 - poses serious risks & indicative of potential structural deficiencies at the company).



# ESG@MAYBANK IBG

	Quantitative Parameters (Score: 31)							
	Particulars	Unit	FY20	FY21	FY22	IJM (FY22)		
	Scope 1 GHG emissions	tCO2e	9713	6104	7167	28312		
	Scope 2 GHG emissions	tCO2e	2793	3863	4505	38995		
	Total	tCO2e	12506	9967	11672	67307		
	Scope 3 GHG emissions	tCO2e	139395	144401	168888	365817		
	Total	tCO2e	151901	154368	180560	433124		
Ε	GHG intensity (Scope 1 and 2)	tCO2e/MYR'm rev	98	89	84	NA		
	Energy consumed	MWh	NA	30470	32841	69455		
	Share of renewable energy use in operations	%	NA	1.2%	0.6%	4%		
	Water recycled	%	NA	3.2%	11.2%	NA		
	Waste diversion from landfill	%	NA	NA	22.5%	NA		
	Cases of environmental non-compliance	number	0	0	0	1		
	% of women in workforce	%	15.7%	19.2%	15.6%	36.0%		
	% of women in management	%	26.0%	26.0%	28.0%	34.0%		
S	Lost time injury rate (LTIR)	per 1,000 workers	0.54	0.16	0.44	0.63		
	Ave. no. of training hours per employee	hours	23.1	17.5	23.8	NA		
	Corporate philanthropy contribution	MYR'm	0.6	1.5	2.09	NA		
	MD/CEO remuneration as % of PBT	%	1.19%	1.68%	2.07%	0.65%		
G	Board (ex-CEO) remuneration as % of PBT	%	1.75%	1.72%	1.35%	1.35%		
9	Independent directors on the Board	%	57%	63%	63%	55%		
	Female directors on the Board	%	14%	25%	25%	27%		

#### Qualitative Parameters (Score: 100)

- a) Is there an ESG policy in place and whether there is a standalone ESG committee or is it part of a risk committee?

  Yes, SCGB has a Sustainability Policy. In 2021, SCGB set up a Board Sustainability Committee comprising 3 Directors to assist the Board in overseeing matters pertaining to sustainability and climate change. The Committee is supported by a Sustainability Working Team.
- b) Is the senior management salary linked to fulfilling ESG targets?

  Yes, SCGB integrated sustainability in Executive Directors and senior management's performance evaluation which are linked to remuneration. The sustainability category of performance KPIs carries a 10% weighting.
- c) Does the company follow the task force of climate related disclosures (TCFD) framework for ESG reporting?

  Yes, SCGB signed up as an official supporter of TCFD in Jan 2021 and has since adopted its Risk Management recommendations and framework for the assessment of climate-related risks and opportunities.
- d) Does the company have a mechanism to capture Scope 3 emissions which parameters are captured?

  Yes, SCGB currently focuses on 3 out of 15 parameters, ie. waste generated in operations, business travel (land & air), purchased goods & services (the latter made up 92% of total Scope 1, 2 and 3 emissions in FY22).
- e) What are the 2-3 key carbon mitigation/water/waste management strategies adopted by the company?

  Use of solar energy as alternate energy source at building assets (precast plant in Senai, Sunway Enterprise Park, Sunway City); water recycling which includes using water from silt traps and reusing water from wheel washing bays; construction waste recycling (concrete waste is used as crusher run, timber waste is reused for signage, storage facilities).
- f) Does carbon offset form part of the net zero/carbon neutrality target of the company?
  Yes, SCGB is not dismissing participation in Malaysia's voluntary carbon market as a buyer of carbon credits to offset emissions.

Target (Score: 100)					
Particulars	Target	Achieved			
Net Zero Carbon Emissions	2050	N/A			
"E" target - 40% reduction in Scope 1 & 2 emission by 2030 (vs. 2020)	40%	7%			
"E" target - 10% waste diversion from landfill by 2030	10%	22.5% in FY22			
"E" target - 30% reduction in portable water usage by 2030 (vs. 2020)	30%	20% in FY22			
"S" target - zero confirmed incidents on human rights violation	Zero	Zero			
"G" target - zero confirmed bribery & corruption incidents	Zero	Zero			
Impact					
NA					
Overall score: 66					
As per our FSG matrix. Sunway Construction (SCGB MK) has an overall score of 66					

ESG score	Weights	Scores	Final Score
Quantitative	50%	31	16
Qualitative	25%	100	25
Target	25%	100	25
Total			66

As per our ESG assessment, SCGB has an established framework, internal policies, and tangible mid/long-term targets. SCGB's overall ESG score is 66, which makes its ESG rating above-average, in our view (average ESG rating = 50; refer to Appendix I for our ESG Assessment Scoring).



# Future Value Goals 2030 & achievements

SCGB's Future Value Goals 2030 outlines its strategies to achieve the Sunway Group's Net Zero Carbon Emissions 2050 target. It comprises 3 strategic goals: 1) Enabling sustainable construction, 2) Investing in fair, safe and inclusive workplace, and 3) Ensuring compliance and embracing transparency. SCGB's performance in 2020-22 towards meeting these goals are as follows:

Fig 1: Governance, Environmental & Social targets & performance

PERFORMANCE ON GOVERNANCE KP	PIS AND TARGETS

Sustainability Matters	Target	2020	2021	2022
Governance and Ethical Business	No confirmed major non-compliance to all SunCon Code of Conducts	Zero non- compliance	Zero non- compliance	Zero non- compliance
Anti- Corruption	Maintain 100% employees trained in compliance (including new hires)	100%	100%	100%
	Zero confirmed bribery and corruption incidents	Zero confirmed case	Zero confirmed case	Zero confirmed case
Data Privacy and Security	Zero confirmed incidents on breach of customer privacy and losses of customer data	Zero confirmed incident	Zero confirmed incident	Zero confirmed incident
Responsible Supply Chain	All active suppliers and subcontractors to complete Sustainability Risk Assessment by 2024	N/A	N/A	Work in-progress
	Include ESG criteria in major suppliers' selection process by 2026	N/A	N/A	At data compilation stage
Risk and Regulatory Compliance	Zero non-compliance to all regulatory requirements and guidelines	Zero non- compliance	Zero non- compliance	41 notices received from authorities. All closed

#### PERFORMANCE ON ENVIRONMENTAL KPIS AND TARGETS

Sustainability Matters	Target	Interim Target 2022	2021	2022	Legend Tracking
Climate Action	Reduce Scope 1 emission by 40% by 2030 compared with 2020 levels (2020: 9,713 tonnes CO <sub>2</sub> e)	10% reduction	6,104 tonnes	7,167 tonnes	26.2% reduction from 2020 levels
	Reduce Scope 2 emission by 40% by 2030 compared with 2020 levels (2020: 2,793 tonnes CO <sub>2</sub> e)	10% reduction	3,863 tonnes	4,505 tonnes	61.3% increase from 2020 levels
Circular Economy	10% waste diversion from landfill by 2030 by improving segregation strategy	2% diversion	N/A	22.5%	<ul><li>Achieved</li></ul>
Water Protection	Reduce demand on potable water by 30% from 2020 levels by 2030 (2020: 392,726 m³)	6% reduction	316,145 m³	314,821 m³	19.8% reduction from 2020 levels
	Alternate water source (rainwater harvesting / water recycling) of at least 10% of total water withdrawn by 2030	2%	3.2%	11.2%	Achieved
	Zero non- compliance on water discharge quality	Zero non- compliance	Zero non- compliance	Zero non- compliance	Zero non- compliance
Biodiversity	Zero environmental incidents with severe environmental damage	Zero incident	Zero incident	Zero incident	Zero incident

#### PERFORMANCE ON SOCIAL KPIS AND TARGETS

Sustainability Matters	Target	2020	2021	2022
Occupational Safety and Health	Zero fatalities in all activities for employees and subcontractors	2	0	1
Health	Lost Time Injury Rate (LTIR) less than 0.3	0.54	0.16	0.44
	All employees to be trained on safety and health standards	N/A	N/A	100%
Employee Management	Increase average Learning and Development (L&D) hours to 40 hours per employee by 2030	23.1 hours	17.5 hours	23.8 hours
Product Quality and Responsibility	Zero incidents of non- compliance with regulations concerning quality of our products and services	Zero incident	Zero incident	Zero incident

	Achieved overall average satisfaction score of 70% and above	79.0%	78.7%	78.8%
	QLASSIC score: 83% and above for all relevant building projects	N/A	Average score 83% (1 project assessed)	Average score 82% (4 projects assessed)
Fair Labour Practice	Maintain 100% engagement with direct workers annually on matters related to terms of employment	N/A	N/A	100%
	Zero confirmed incidents on human rights violation	Zero incident	Zero incident	Zero incident
Community Enrichment	Supports communities through social impact projects and initiatives in encouraging inclusive growth	RM0.6 million distributed	RM1.5 million distributed	RM2.09 million distributed

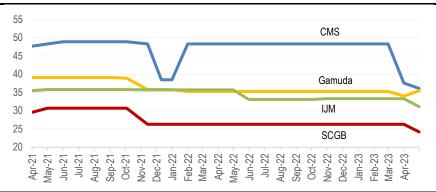
Source: SCGB's FY22 Annual & Sustainability Report, Maybank IBG Research (compilation)



# Sustainalytics' ESG risk score

Sustainalytics' score of SCGB's ESG risk improved to 24.2 in the latest review in Apr 2023, from 26.3 in the previous Nov 2021 review. At the same time, it has upgraded SCGB's parent, Sunway Bhd's (SWB, HOLD, CP MYR1.56, TP MYR1.67) ESG risk to 'Negligible' from 'Low'. The change came largely from an upgrade of its management score. Sunway scored marginally better in most of the categories, but the biggest change came from the introduction of a new category, 'Lobbying and Political Expenses', highly weighted at 10.1%; Sunway scored 100 here.

Fig 2: Sustainalytics' ESG risk score for SCGB and peers



Source: Sustainalytics, Maybank IBG Research (compilation)

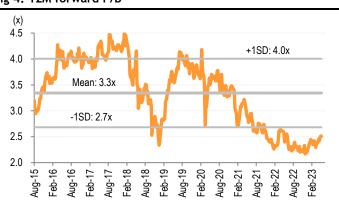
# **Valuation**

Fig 3: 12M forward PER



Source: Bloomberg, Company data, Maybank IBG Research

Fig 4: 12M forward P/B



Source: Bloomberg, Company data, Maybank IBG Research



# Appendix I

Methodology of our proprietary ESG scoring methodology.

We evaluate the ESG ratings based on quantitative, qualitative and ESG targets. We assign a score for each of these three parameters. The overall rating is based on the weighted average of the scores: quantitative (50%), qualitative (25%) and ESG target (25%).

For the quantitative, qualitative and ESG target, the sub-parameters are assigned a score - '0' for data not available, '+1' for improving trajectory, positive change, 'Yes', better than peers or a positive number if historical is not available and '-1' for declining trajectory, negative change, 'No', lower than peers or a negative number. The total of the scores of all the sub-parameters is divided by the total number of sub-parameters, to derive the score of each of the three parameters.

The sub-parameters may be different for different industries depending on the key areas to monitor for each industry. A company should achieve a minimum score of 50 for an average ESG rating.



FYE 31 Dec	FY21A	FY22A	FY23E	FY24E	FY25E
Key Metrics					
P/E (reported) (x)	19.0	14.8	16.4	16.3	17.5
Core P/E (x)	17.9	14.9	16.4	16.3	17.5
P/BV (x)	2.9	2.7	2.8	2.6	2.4
P/NTA (x)	2.9	2.7	2.8	2.6	2.4
Net dividend yield (%)	3.4	3.5	3.2	3.2	3.2
FCF yield (%)	10.3	nm	8.7	5.9	3.3
EV/EBITDA (x)	13.0	9.9	12.4	12.8	12.3
EV/EBIT (x)	15.6	11.2	13.8	14.3	14.1
INCOME STATEMENT (MYR m)					
Revenue	1,729.2	2,155.2	3,214.4	3,309.4	2,769.7
EBITDA	166.8	210.3	221.9	226.3	202.3
Depreciation	(27.4)	(23.8)	(21.5)	(23.6)	(25.5)
EBIT	139.4	186.5	200.4	202.7	176.8
Net interest income /(exp)	(0.4)	(4.2)	(26.4)	(29.4)	(15.3)
Associates & JV	13.3	1.7	5.0	5.0	5.0
Exceptionals	0.0	0.0	0.0	0.0	0.0
Pretax profit	152.2	184.1	179.0	178.2	166.4
Income tax	(41.5)	(45.3)	(43.5)	(42.4)	(40.1)
Minorities	1.8	(3.6)	0.0	0.0	0.0
Reported net profit	112.6	135.2	135.4	135.8	126.4
Core net profit	112.6	135.2	135.4	135.8	126.4
BALANCE SHEET (MYR m)					
Cash & Short Term Investments	98.8	491.6	657.6	718.5	721.5
Accounts receivable	660.8	988.7	1,385.6	1,417.3	1,222.5
Inventory	46.2	53.4	84.7	87.4	72.0
Property, Plant & Equip (net)	124.7	107.5	118.2	127.6	129.8
Intangible assets	0.1	0.1	0.1	0.1	0.1
Investment in Associates & JVs	723.5	223.1	228.1	233.1	238.1
Other assets	210.1	371.5	963.1	1,158.0	761.4
Total assets	1,864.2	2,236.0	3,437.5	3,742.0	3,145.4
ST interest bearing debt	92.5	172.2	172.2	172.2	172.2
Accounts payable	860.8	916.8	1,418.4	1,463.2	1,207.8
LT interest bearing debt	145.4	308.5	943.8	1,138.7	742.1
Other liabilities	49.0	18.0	18.0	18.0	18.0
Total Liabilities	1,147.4	1,415.3	2,552.1	2,791.8	2,139.8
Shareholders Equity	699.1	737.1	801.7	866.5	922.0
Minority Interest	17.6	83.7	83.7	83.7	83.7
Total shareholder equity	716.8	820.8	885.3	950.2	1,005.7
Total liabilities and equity	1,864.2	2,236.0	3,437.5	3,742.0	3,145.4
CASH FLOW (MYR m)					
Pretax profit	152.2	184.1	179.0	178.2	166.4
Depreciation & amortisation	27.4	23.8	21.5	23.6	25.5
Adj net interest (income)/exp	0.1	(3.7)	(26.4)	(29.4)	(15.3)
Change in working capital	83.3	(382.1)	73.4	10.5	(45.2)
Cash taxes paid	(26.6)	(50.8)	(43.5)	(42.4)	(40.1)
Other operating cash flow	2.3	13.8	21.4	24.4	10.3
Cash flow from operations	238.7	(215.0)	225.3	164.9	101.7
Capex	(31.5)	(1.9)	(32.1)	(33.1)	(27.7)
Free cash flow	207.2	(216.9)	193.2	131.8	74.0
Dividends paid	(51.6)	(90.3)	(70.9)	(70.9)	(70.9)
Change in Debt	(70.1)	233.4	635.3	194.8	(396.6)
Other invest/financing cash flow	(139.4)	450.8	(591.6)	(194.8)	396.6



FYE 31 Dec	FY21A	FY22A	FY23E	FY24E	FY25E
Key Ratios					
Growth ratios (%)					
Revenue growth	11.4	24.6	49.1	3.0	(16.3)
EBITDA growth	34.6	26.0	5.6	2.0	(10.6)
EBIT growth	54.0	33.8	7.5	1.1	(12.8)
Pretax growth	50.0	20.9	(2.7)	(0.4)	(6.6)
Reported net profit growth	54.7	20.1	0.2	0.2	(6.9)
Core net profit growth	54.7	20.1	0.2	0.2	(6.9)
Profitability ratios (%)					
EBITDA margin	9.6	9.8	6.9	6.8	7.3
EBIT margin	8.1	8.7	6.2	6.1	6.4
Pretax profit margin	8.8	8.5	5.6	5.4	6.0
Payout ratio	60.1	52.5	52.4	52.2	56.1
DuPont analysis					
Net profit margin (%)	6.5	6.3	4.2	4.1	4.6
Revenue/Assets (x)	0.9	1.0	0.9	0.9	0.9
Assets/Equity (x)	2.7	3.0	4.3	4.3	3.4
ROAE (%)	16.9	18.8	17.6	16.3	14.1
ROAA (%)	6.0	6.6	4.8	3.8	3.7
Liquidity & Efficiency					
Cash conversion cycle	(62.8)	(31.1)	(6.5)	(14.2)	(15.9)
Days receivable outstanding	163.0	137.8	133.0	152.5	171.6
Days inventory outstanding	10.6	10.0	8.8	10.6	11.9
Days payables outstanding	236.4	178.9	148.2	177.2	199.4
Dividend cover (x)	1.7	1.9	1.9	1.9	1.8
Current ratio (x)	1.0	1.5	1.4	1.4	1.5
Leverage & Expense Analysis					
Asset/Liability (x)	1.6	1.6	1.3	1.3	1.5
Net gearing (%) (incl perps)	19.4	net cash	51.8	62.3	19.2
Net gearing (%) (excl. perps)	19.4	net cash	51.8	62.3	19.2
Net interest cover (x)	nm	44.9	7.6	6.9	11.5
Debt/EBITDA (x)	1.4	2.3	5.0	5.8	4.5
Capex/revenue (%)	1.8	0.1	1.0	1.0	1.0
Net debt/ (net cash)	139.1	(10.9)	458.4	592.4	192.7

Source: Company; Maybank IBG Research



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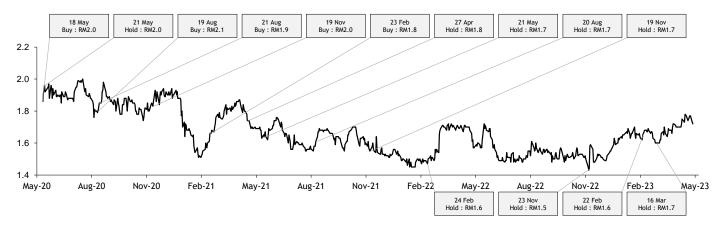
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#### Historical recommendations and target price: Sunway Construction Group (SCGB MK)



----- Sunway Construction Group

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